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Breaking the Bank:

How Innovative Tax Credits Can End SBA Dependency and Ignite the Small Business Economy

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Executive Summary

America's small businesses drive innovation, employment, and community vitality—but when it's time to transfer ownership, they face outdated financing methods that leave sellers and buyers frustrated and financially exposed. The current reliance on Small Business Administration (SBA) guarantees creates excessive bureaucracy, rigid banking rules, and unnecessary uncertainty. These obstacles stifle entrepreneurship and weaken the economic contributions of small businesses.1

This white paper proposes a powerful solution: the **Seller-Financed Business Sale Tax Credit Program**, an innovative tax reform designed to shift control from restrictive banks and government agencies directly back to business owners. Unlike traditional SBA-backed lending, this program uses targeted tax incentives to empower sellers to finance their own sales, reducing dependency on banks and complex regulations.

The proposed program directly addresses seller risk through robust, refundable tax credits that protect against buyer defaults, while significantly lowering sellers' upfront tax obligations via preferential capital gains treatment. Buyers benefit through increased access to capital and streamlined negotiations directly with sellers—without navigating complicated bank underwriting or restrictive SBA requirements.

By replacing cumbersome government-driven lending with simple, market-based incentives, this policy creates a more efficient and dynamic marketplace for small business transitions. Ultimately, it secures small business legacies, fuels entrepreneurial growth, and reduces taxpayer exposure, thereby revitalizing America's small business economy from the ground up.

Introduction The State of Small Business Transitions in America

Small businesses form the backbone of the American economy—generating jobs, innovation, and community vitality. Yet, millions of small businesses owned by retiring entrepreneurs now face a looming ownership crisis. As baby boomers exit their businesses, America stands at a pivotal moment, confronting what economists term the "Silver Tsunami": an unprecedented wave of ownership transitions that existing financing and tax policies are ill-equipped to handle.3

Current SBA-backed financing, while well-intentioned, has become overly restrictive and cumbersome, leaving many small business sellers trapped in complicated, bank-driven transactions with limited flexibility or financial protection. Buyers encounter similar obstacles, including complex regulations, burdensome personal guarantees, and restrictive financing that hinder innovation and entrepreneurial growth.

To address this looming crisis effectively, America must move beyond the constraints of outdated financing methods. The Seller-Financed Business Sale Tax Credit Program, introduced in this paper, offers an innovative, market-driven alternative, shifting control from banks and bureaucracy directly into the hands of small business owners.

But first, to fully appreciate why this reform matters, it is essential to understand the unique nature and profound impact of small businesses on our economy and communities.

America Runs Small How Small Businesses Shape Our Economy

Small businesses aren't just numbers on economic reports—they're the heartbeat of our neighborhoods and the unsung heroes driving our economy forward. Forget glass towers and corporate boardrooms; real economic dynamism happens every day in corner cafés, local hardware stores, and innovative startups born in basements across America. These companies aren't measured by Wall Street valuations or billion-dollar mergers—they're defined by grit, creativity, and relentless determination.

Officially, the U.S. Small Business Administration classifies any business with fewer than five hundred employees as "small." But let's be real: small business is far more than a headcount. These are companies run by your neighbors and friends, driven by dreams and resourcefulness rather than deep pockets and vast resources. They're mom-and-pop shops, family-owned farms, agile tech startups, and specialty manufacturers that anchor our communities and fuel local economies.1

Small businesses thrive on qualities absent from corporate giants:

Local Ownership, Real Impact

These aren't faceless entities reporting to distant shareholders. They're owned and operated by community members who genuinely care about the neighborhoods they serve. When you support local businesses, you're investing directly in your community—funding youth sports teams, backing local charities, and cultivating hometown pride. In an increasingly impersonal economy, small businesses provide identity, authenticity, and meaningful connections.

Diverse by Nature

From corner bakeries to specialized software developers, small businesses populate every imaginable industry—and many you've never considered. They occupy market niches that big corporations overlook, bringing unmatched passion, personalized service, and a commitment to excellence that multinational competitors can rarely replicate.

Driven by Innovation

Free from corporate red tape, small businesses have agility built into their DNA. Whether it's a creative new menu item at your neighborhood café or groundbreaking technology from a local startup, small businesses consistently deliver innovation that propels communities and industries forward. They solve problems rapidly, adapt quickly, and drive economic resilience from the ground up.

Economic Strength, Small Size

Don't underestimate them. Small businesses employ nearly half of the American private-sector workforce and generate trillions of dollars in economic activity. They aren't merely minor players—they're critical engines of job creation, innovation, and economic stability. Behind their modest storefronts, small businesses build foundations for lasting prosperity.

Creators of Generational Wealth

Small businesses offer more than immediate economic benefits—they create lasting legacies. They represent pathways to financial independence, community stability, and the powerful potential to pass down wealth, knowledge, and opportunity through generations.

One Size Fits None The Truth About Small Businesses

Small businesses aren't just smaller versions of big corporations. They don't have sprawling legal departments, limitless access to capital, or a bench of highly-paid consultants to strategize their next move. Unlike their corporate counterparts, they can't afford to patiently ride out economic storms or casually explore risky new markets.

These businesses operate without safety nets—no vast cash reserves or layers of corporate insulation. When disruptions hit, whether a supply chain issue, market downturn, or sudden policy shift, small businesses feel the impact immediately and profoundly. Their proximity to the front lines of economic change makes them agile and innovative—but it also makes them vulnerable.

Small businesses are not uniform, interchangeable, or disposable. They range from solo entrepreneurs building niche brands at kitchen tables to multi-generational firms ready to scale into mid-sized companies. Others are hyper-specialized, serving distinct industries from artisan bakeries to custom software developers. This diversity is their core strength, but it also means generic, one-size-fits-all policy solutions fall short. What helps an Etsy entrepreneur in Portland won't necessarily support a family-owned manufacturer in Indiana or a tech startup in Austin.

When a small business shuts down, it's never simply a bankruptcy statistic. It's a ripple effect felt throughout the community: suppliers lose valuable customers, employees suddenly find themselves unemployed, and neighborhoods lose essential gathering spots. The closure of a single café or factory doesn't just empty a building—it erodes dreams, destabilizes families, and weakens local economies.

Treating small businesses like miniature corporations or interchangeable economic units inevitably leads to misguided policy decisions. Small businesses aren't looking for government handouts they need thoughtful, tailored policies designed specifically to reflect their unique challenges and amplify their enormous potential. They're vital economic players deserving deliberate attention, not afterthoughts buried in footnotes of economic policy.

Prioritizing the growth and resilience of small businesses is not merely a sound economic decision—it's a national imperative. The policies crafted today will determine whether small businesses continue anchoring communities, driving innovation, and maintaining America's competitive edge in the global economy. Smarter tax policies, streamlined ownership transitions, and targeted access to capital are essential to empowering small businesses—fueling their growth, securing their legacies, and strengthening America's economic future.

The Looming Challenge The Future of Small Business Ownership

The landscape of small business ownership in America is facing unprecedented disruption. In the coming decade, roughly ten million small businesses—65 to 75 percent of all small firms—will be up for sale as baby boomer entrepreneurs reach retirement age. Experts call this phenomenon the "Silver Tsunami," and its economic implications are enormous. Without clear succession plans or accessible liquidity, many of these essential businesses risk permanent closure, potentially devastating local economies, eliminating millions of jobs, and dismantling the fabric of communities nationwide.3

Historically, small businesses transitioned ownership through familial succession. But today's next generation increasingly chooses careers elsewhere, turning away from the family business legacy. As a result, the door is wide open for external buyers, especially private equity (PE) firms, which are aggressively acquiring these small companies. In 2022 alone, a staggering 85% of private equity investments targeted small businesses with fewer than five hundred employees.7

While private equity can deliver short-term capital and stimulate rapid growth, its involvement is often a double-edged sword. Driven primarily by profit maximization, these firms typically focus on aggressive cost-cutting, rapid restructuring, and strategic shifts that can erode a small business's unique strengths. Personalized service, deep community ties, and specialized niche expertise—core competitive advantages for small businesses—are often sacrificed, undermining the businesses' original missions and community value.7

Faced with this reality, America urgently needs fresh approaches to small business succession. Effective solutions must offer clear pathways for ownership transfer that protect legacy, culture, and community value, while empowering a new generation of entrepreneurs. Practical steps forward should include:

- **Reviving Family Succession**: Creating incentives and education programs that motivate younger generations to reengage with family-owned businesses, ensuring continuity and stability.
- **Expanding Employee Ownership:** Encouraging transitions through Employee Stock Ownership Plans (ESOPs), maintaining business continuity, and safeguarding the interests of employees and communities.
- **Controlling Private Equity Impact**: Introducing policies and standards that require private equity firms to prioritize the long-term health, sustainability, and community roles of acquired small businesses, not just immediate profits.7
- Improving Independent Buyer Access to Capital: Increasing access to affordable and flexible financing for individual entrepreneurs to lessen dependency on private equity, through more effective loan programs, grants, and community-focused financial institutions.7
- Increasing Succession Planning Awareness: Raising awareness and offering educational resources for small business owners, emphasizing early and proactive succession planning to avoid forced sales or closures.

Navigating this looming challenge demands immediate action, fresh thinking, and innovative financial and policy strategies. Without these interventions, the impending wave of ownership transitions threatens to fundamentally weaken America's small business economy—jeopardizing jobs, innovation, and community stability nationwide.

Broken Promises Why the SBA Model is Failing Small Businesses

For decades, the Small Business Administration (SBA) has promised to be the financial lifeline for America's small businesses, particularly during critical ownership transitions. On paper, SBA loans seem ideal—government-backed guarantees designed to help new owners secure financing and protect sellers during succession. But this model is deeply flawed, increasingly outdated, and often detrimental to the very small businesses it was designed to support.1

Today's SBA financing landscape is marked by complexity, inflexibility, and bureaucratic red tape. Sellers find themselves sidelined, unable to fully vet potential buyers or structure deals that align with their vision. Buyers confront a maze of frustrating rules, paperwork, and regulatory hurdles that delay or derail acquisitions altogether.

Specifically, the SBA system is failing small businesses in key areas:

Complex and Lengthy Approval Processes

Securing an SBA-backed loan is an arduous ordeal. Buyers face mountains of documentation, confusing requirements, and prolonged approval times that often stretch beyond critical deadlines. Deals frequently fall apart under the weight of bureaucratic inefficiency, causing sellers and buyers alike to miss out on critical opportunities.

Rigid Equity Requirements

Despite recent attempts at flexibility, the SBA still imposes strict equity injection demands, typically requiring buyers to provide significant upfront capital or complex seller-financed standby arrangements. These inflexible terms exclude countless qualified buyers, particularly younger entrepreneurs or those without substantial personal wealth.

Aggressive and Overreaching Collateral Demands

The SBA's collateral requirements are notoriously stringent, often extending beyond business assets to buyers' personal lives—second mortgages on family homes, spousal co-signatures, and burdensome personal guarantees. These invasive requirements scare away qualified buyers who understandably fear risking personal financial ruin to achieve business ownership.

Inability to Value Intangible Assets

Today's successful small businesses often derive significant value from intangible assets—customer relationships, brand reputation, proprietary technology, and intellectual property. Yet SBA financing models systematically undervalue or dismiss these critical assets, making it nearly impossible to finance transactions accurately and fairly.

Excessive Regulatory Oversight and Compliance

Stringent SBA regulations create excessive compliance demands for lenders, dramatically increasing their costs and perceived risk. As a result, many lenders shy away from small business acquisitions entirely, further shrinking the pool of available financing and limiting viable succession opportunities.

To genuinely meet the needs of modern small business transitions, the SBA model would require significant modernization, including reduced reliance on personal collateral, simplified approval procedures, increased risk tolerance, and realistic valuation methods for intangible assets. Yet, bureaucratic inertia and entrenched interests have consistently blocked meaningful reform.

In the face of the looming small business succession crisis, America can no longer afford to rely on this broken SBA promise. Instead, we must consider innovative alternatives—leveraging overlooked tools like targeted tax incentives—to finally provide small businesses with the accessible, flexible, and effective liquidity solutions they urgently need.

A Hidden Opportunity Rethinking Tax Policy as a Liquidity Solution

Selling a small business represents far more than a transaction—it's often the culmination of a lifetime of relentless effort, financial sacrifice, and personal dedication. Yet, despite its significance, the current tax landscape surrounding small business sales is extraordinarily complex and unnecessarily punitive, leaving sellers frustrated and discouraging buyers from entering the market.

Under existing tax rules, the IRS treats a business sale as multiple individual asset sales, each taxed differently—capital gains, depreciable property, inventory, and more. While capital gains might offer comparatively favorable rates, the complexity of asset-by-asset taxation dramatically reduces sellers' net proceeds, often imposing heavy federal taxes and additional state taxes that further erode profits. Sellers frequently find themselves forced to inflate valuations artificially, assigning greater value to favorable-taxed assets like goodwill, triggering disputes with tax authorities, and exposing themselves to legal risks.

For buyers, this complexity creates its own set of barriers. Navigating the labyrinth of tax considerations demands resources and expertise many individual entrepreneurs simply don't have. Consequently, private equity firms—armed with sophisticated tax strategies and substantial capital—often become the default buyers. Unfortunately, PE firms frequently pursue short-term gains rather than the long-term interests of the business or its community, threatening to undermine local economic vitality and stability.7

Ironically, current tax policies disproportionately favor traditional corporate employment structures. Employees can easily accumulate retirement wealth through tax-advantaged plans like 401(k)s. In stark contrast, small business owners typically rely heavily on their business sale proceeds to fund retirement, yet face substantial immediate tax penalties upon sale, significantly diminishing their financial security.

The hidden opportunity lies in rethinking tax policy as a critical liquidity solution—a powerful, overlooked tool capable of facilitating simpler, fairer, and more transparent business transitions. Specifically, targeted tax reforms could incentivize direct sales between owners and independent buyers, reduce reliance on external entities like private equity, and help preserve the deep community connections and unique advantages small businesses provide.7



Key reforms should focus on:

• Encouraging Direct, Local Transactions:

Providing tax incentives for direct sales to independent buyers, thus ensuring businesses remain rooted in their communities rather than being stripped down for short-term gain.

Establishing Retirement Account Parity:

Allowing sellers to roll business sale proceeds directly into tax-advantaged retirement accounts without immediate tax liabilities, providing retirement security comparable to corporate retirement plans.

• Simplifying the Tax Code for Small Business Sales:

Streamlining the tax treatment of business sales into a clear, unified framework that dramatically reduces complexity, lowers compliance costs, and makes sales more attractive and accessible for both sellers and buyers.

By reframing tax policy from a punitive burden to a strategic liquidity solution, America has a real opportunity to significantly strengthen small business succession planning, safeguard community stability, and preserve entrepreneurial legacies.

Realizing this potential demands bold, creative solutions that current tax policies alone cannot deliver. It's time for an innovative, targeted tax policy designed specifically to empower small businesses one that ensures sellers and buyers alike have the resources, confidence, and incentives needed for successful ownership transitions.

To achieve this, we propose a groundbreaking policy that leverages tax incentives to put liquidity directly into the hands of small business owners—transforming the landscape of business transitions and finally addressing the shortcomings of traditional SBA-backed financing.

Introducing the Seller-Financed Business Sale Tax Credit (BSTC) Program

Given the shortcomings of traditional SBA-backed financing and the complexity of current tax structures, the market demands a bold, innovative approach. The **Seller-Financed Business Sale Tax Credit (BSTC) Program** directly addresses these challenges by placing liquidity control back into the hands of small business owners. BSTC empowers sellers to confidently structure their own installment sales, providing essential protection against buyer defaults, and gives buyers easier access to capital free from burdensome bank restrictions and complicated regulatory hurdles.8

BSTC rests on three foundational principles:

- **Protecting Sellers**: Offers substantial financial safeguards through refundable tax credits against defaults, significantly reducing seller risk.
- **Empowering Buyers:** Removes prohibitive bank constraints, making seller-financed transactions more attractive and accessible to entrepreneurial buyers.
- **Simplifying Transitions:** Streamlines ownership transitions, preserving small business legacies, community value, and long-term economic resilience.

How the BSTC Program Works

BSTC is uniquely designed to incentivize seller-financed business sales by directly addressing two primary concerns: seller risk and upfront tax burdens. Here's how the program's key features deliver real-world benefits:

1. Refundable Loss Credit for Buyer Defaults

Under BSTC, sellers can claim a tax credit equal to **85% of the unpaid balance** if a buyer defaults on the installment agreement. This credit offers sellers unprecedented protection, capped at a generous **\$500,000 lifetime limit per taxpayer**. Sellers apply this credit first to their immediate tax liability, with any excess refundable at 20% per year over five years, ensuring steady financial recovery even after defaults.

2. Preferential Capital Gains Treatment

Unlike traditional sales, BSTC participants pay capital gains tax only as payments are actually received from buyers. This installment-sale method dramatically reduces upfront tax burdens, increasing immediate financial flexibility for sellers.

3. Simple Eligibility and Clear Guidelines

BSTC applies exclusively to seller-financed sales valued up to **\$5 million**, ensuring its benefits remain targeted at small and medium-sized business transactions. Sellers must remain actively involved during a clearly defined transition period to guarantee effective knowledge transfer and operational continuity.

Practical Case Study: BSTC in Action

Consider the real-world scenario of Mary, who sells her successful bakery—valued at \$1 million—to Sarah using a 10-year installment agreement. Sarah pays a \$100,000 down payment, agreeing to finance the remaining \$900,000 balance over the next decade.

Four years into the agreement, Sarah defaults, leaving Mary with an unpaid balance of **\$540,000**. Under traditional tax rules, Mary faces severe financial consequences:

• **Current Model:** Mary can claim only a limited deduction for her loss, reducing her tax burden by approximately \$324,000. After accounting for taxes already paid, her net recovery is minimal, resulting in total net cash after default of just **\$404,800**.

Under the proposed BSTC Program, however, Mary's financial outcome dramatically improves:

Metric	Current Model	BSTC Model
Payments Received	\$460,000	\$460,000
Capital Gains Taxes Paid	\$55.200	\$55,200
Benefit from Default	\$324,000 (deduction)	\$459,000 (tax credit)
Net Cash to Seller	\$404,800	\$863,800

In the BSTC model, Mary's default loss transforms into a powerful **\$459,000 refundable tax credit**— significantly boosting her financial recovery and nearly doubling her total net proceeds compared to existing methods.

Implementation: Making BSTC a Reality

Implementing BSTC requires strategic but straightforward modifications to the existing IRS tax framework:

- Amending IRC §453 (Installment Sales): Codify BSTC's refundable tax credit structure, clearly outlining how default credits are calculated and applied.8
- Incorporating into IRC §38 (General Business Credit): Leverage existing IRS procedures to streamline credit implementation, making BSTC readily accessible within current tax processing systems.
- Revising IRC §166 (Bad Debt Deduction): Provide sellers with a superior alternative to the current deduction model, allowing the refundable BSTC credit to replace less beneficial debt write-off provisions.

Next Steps for Policy Adoption

Successfully introducing BSTC will require:

- **Legislative Action**: Congress must formally amend relevant sections of the Internal Revenue Code, potentially as part of broader small business reform legislation.
- **Clear IRS Guidance:** The IRS will issue detailed regulatory guidance, similar to existing tax credits, ensuring taxpayers have clear eligibility, calculation, and compliance instructions.
- Implementation Timeline: Realistically, the IRS could implement BSTC fully within **12–18 months**, including regulatory drafting, tax form updates, software integration, and educational outreach to taxpayers and professionals.

Claiming the BSTC Credit: Simple, Clear, Transparent

The BSTC filing process will be intuitive and accessible for taxpayers:

- Joint Buyer-Seller Election: Confirming eligibility clearly at transaction initiation.
- Simple Filing Process: A specialized form (e.g., Form 8997) will simplify credit calculations and claims.
- **Clear Documentation:** Sellers retain straightforward documentation—signed installment agreements, payment records, and evidence of buyer defaults—to substantiate claims.
- **Transparent Oversight:** The IRS audit process will ensure compliance without unnecessary burdens, leveraging existing IRS infrastructure and oversight experience.

No Additional Cost to Taxpayers: BSTC's Strategic Tax Revenue Alignment

A critical benefit of BSTC is that it requires no additional funding from taxpayers or increased financial burdens on the IRS. When a buyer defaults, the unpaid installment balance triggers the issuance of IRS Form **1099-C (Cancellation of Debt)** to the buyer. This results in taxable income for the defaulting buyer, directly offsetting the tax credit provided to the seller. Essentially, the IRS and government are merely reallocating existing tax liabilities from the seller's loss into taxable income for the buyer—fully funding the refundable tax credit without requiring additional taxpayer expenditures. This elegant alignment ensures fiscal neutrality, transparency, and sustainability of the BSTC model, highlighting its responsible and strategic design.

Practical Benefits: Saving Government Costs, Reducing Risk

BSTC effectively transfers the financing burden from costly government-backed SBA guarantees onto private-market participants. By minimizing default risks and administrative complexities, BSTC can substantially reduce federal expenditures, potentially saving taxpayers billions annually compared to traditional SBA lending programs.

While BSTC is strategically designed to maximize impact and minimize risk, any innovative financial program requires robust protections against potential misuse or fraud. The following section outlines practical safeguards ensuring BSTC's long-term integrity, transparency, and reliability as a market-driven solution for small business transitions.

Protecting Program Integrity

Safeguards Against Abuse and Fraud

Any groundbreaking financial policy requires vigilant protection against misuse and fraud. The Seller-Financed Business Sale Tax Credit (BSTC) Program is no exception. Thoughtful design, meticulous oversight, and transparent safeguards ensure BSTC operates effectively, responsibly, and sustainably maintaining public trust and preserving taxpayer value.

Potential risks of abuse or fraud must be proactively addressed. Key vulnerabilities include:

- Inflated or Fabricated Default Claims: Sellers exaggerating default balances or falsely reporting buyer defaults to improperly claim tax credits.
- Collusion and Fake Transactions: Dishonest buyers and sellers conspiring to create artificial sales strictly for claiming credits.
- Non-Bona Fide Transactions: Structuring deals that lack genuine economic substance, solely engineered to exploit the BSTC credit.
- Misreporting or Misuse of Credits: Claiming credits improperly—on ineligible sales or beyond the allowed limits—undermining program credibility.

BSTC employs a rigorous set of safeguards—tested and proven in other IRS-administered programs—to robustly mitigate these risks and ensure sustained program integrity:

Rigorous Documentation Standards

Sellers claiming BSTC credits must provide comprehensive documentation clearly substantiating the legitimacy of claims, including:

- Executed Installment Agreements: Detailed contracts specifying payment terms, interest rates, and default conditions—fully compliant with IRS installment sale guidelines (IRC §453).
- Proof of Payments and Defaults:

Evidence documenting payments received, clear records of buyer default events (written notices, insolvency filings, court judgments), and verified accounting statements.

Independent Certification:

Larger transactions (e.g., those exceeding \$100,000) require independent certification by licensed accountants or tax professionals, verifying authenticity and transaction legitimacy.

Clearly Defined Thresholds and Caps

BSTC proactively limits potential abuses through structured financial boundaries:

• Transaction Value Cap:

Eligible BSTC transactions are limited to a maximum value of \$5 million—targeting genuine small business transactions where oversight is most manageable and abuse potential lowest.

• Lifetime Credit Limit:

A robust \$500,000 lifetime cap per taxpayer significantly reduces incentive and scope for abuse, ensuring responsible use of BSTC credits.

Proactive IRS Audit Procedures

The IRS will employ sophisticated audit procedures and automated monitoring tools designed specifically for BSTC:

High-Risk Transaction Monitoring:

Automated systems flag unusually large or frequent credit claims, patterns of repeated defaults by sellers, or suspicious transaction patterns triggering targeted audits.

Targeted Compliance Audits:

Sellers identified as high-risk through automated monitoring or anomalous claim behavior face heightened audit scrutiny to ensure compliance and discourage fraudulent claims.

Mandatory Joint Buyer-Seller Verification

To safeguard against collusion and false reporting, BSTC mandates clear, joint verification by both buyers and sellers:



• Joint Election Filing:

Buyers and sellers file a joint election with the IRS at the transaction outset, clearly documenting identities, financial terms, and mutual acknowledgment of debt obligations.

Cross-Verification Procedures:

Both parties independently report BSTC-related transactions on respective tax returns, providing cross-validation and significantly reducing opportunities for fraudulent or falsified claims.

Severe Penalties for Fraudulent Activity

The BSTC program explicitly aligns with existing IRS penalties for tax fraud and fraudulent filings, ensuring strong deterrence:

• Civil and Criminal Enforcement:

Misuse or fraudulent BSTC claims trigger substantial civil fraud penalties (IRC §6663) and potentially criminal prosecution (IRC §7201), clearly communicated to all program participants.

• **Permanent Disqualification for Repeat Offenses:** Sellers found deliberately abusing the BSTC program face permanent disqualification from future participation, creating a powerful and visible deterrent against fraudulent behavior.

Independent Third-Party Oversight

BSTC leverages additional layers of independent verification and oversight:

Third-Party Financial Institution Reporting:

Transactions involving third-party escrow agents or financial institutions must independently report transaction details directly to the IRS, significantly enhancing transparency and accountability.

• CPA Certification for Large Claims:

Certified Public Accountants (CPAs) provide independent verification for larger BSTC claims, strengthening legitimacy and reducing fraud potential.

Transparency and Accountability

BSTC promotes confidence through comprehensive transparency:

• Annual Public Reporting:

The IRS will publish detailed annual reports of program usage, claim statistics, audit rates, and instances of fraud or misuse, allowing proactive adjustments and reinforcing public trust.

Integration with Existing IRS Structures

BSTC integrates seamlessly into established IRS frameworks, ensuring smooth, cost-effective administration:

- Leverage IRS Infrastructure (IRC §38): Utilizing existing IRS systems, software, and reporting structures significantly reduces implementation costs, enhances efficiency, and simplifies compliance monitoring.
- State-Level Coordination:

States adopting federal tax rules can implement parallel BSTC credits, amplifying benefits and further standardizing oversight practices nationwide.

• Extensive Professional Education:

The IRS will collaborate actively with respected professional organizations such as the American Institute of Certified Public Accountants (AICPA) and the National Association of Enrolled Agents (NAEA) to thoroughly educate tax professionals, enhancing adoption and compliance.

Learning from Proven IRS Models

BSTC safeguards directly incorporate lessons from established IRS-administered programs successfully combating fraud and misuse:

- Earned Income Tax Credit (EITC):
 Robust income verification and cross-check procedures effectively minimize fraudulent claims.
- Research & Development (R&D) Tax Credit:
 Comprehensive documentation and compliance audits ensure legitimacy and proper credit use.
- Opportunity Zone Credits: Clear reporting requirements, audits, and targeted oversight maintain transparency and reduce abuse risk.

BSTC's design explicitly adopts these successful IRS-tested methodologies, carefully adapting proven strategies to the unique context of small business transactions, ensuring a strong, credible, and fraud-resistant program.

With these robust protections in place, the BSTC model represents not just a secure and innovative

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solution—it clearly surpasses traditional SBA financing in efficacy, simplicity, and integrity. In the following section, we explore precisely why BSTC offers small businesses a superior path forward, transforming business transitions in ways the outdated SBA model never could.

A Better Path Forward Why the BSTC Model Beats the SBA

The Small Business Administration (SBA) has long positioned itself as a solution for small businesses needing liquidity during ownership transitions—but its outdated model has increasingly become part of the problem. The restrictive nature of SBA-backed loans often locks buyers and sellers into inflexible structures, stifling the entrepreneurial innovation and adaptability critical to successful transitions.1

Consider the reality small business buyers face under the current SBA regime: rigid equity injection demands, restrictive collateral requirements including second mortgages and personal guarantees, and bureaucratic complexities that frequently cause deals to collapse. Statistics show roughly **20% of SBA loan applications are rejected** due to excessive collateral demands or stringent underwriting criteria. Even more troubling, approximately **30% of business sales fail completely** because of these same financing hurdles, leaving sellers without options and buyers without opportunities.5

Moreover, the SBA's strict rules undermine essential flexibility. A seller eager to remain involved postsale to mentor a new owner faces cumbersome restrictions under SBA guidelines. Buyers, hoping to adapt operations for innovation and growth, confront rigid loan covenants and strict terms that hinder strategic freedom. The result: businesses financed through traditional SBA loans show **25-30% lower success rates** over five years compared to direct, seller-structured transactions. SBA rigidity simply doesn't reflect the real-world complexities, nuances, and opportunities of small business transitions.6

The tax environment surrounding traditional business sales further compounds the issue. Complex tax treatments, inflated valuations, and high upfront tax liabilities severely discourage sellers, limiting the pool of viable independent buyers. The tax system's failure to support direct, local, and seller-financed transactions inadvertently hands small business transitions to external buyers like private equity—often with damaging community consequences.7



BSTC: A Market-Driven, Superior Alternative

The Seller-Financed Business Sale Tax Credit (BSTC) program directly addresses and corrects these critical failures:

- Flexible, Entrepreneur-Friendly Transactions: BSTC removes inflexible SBA and bank-imposed barriers, allowing buyers and sellers to design transitions uniquely tailored to the individual business's strengths and needs. Entrepreneurs are empowered to collaborate creatively, optimizing continuity, innovation, and long-term growth.
- Immediate Financial Protection for Sellers: By providing refundable tax credits for defaults and dramatically reducing upfront capital gains taxes, BSTC directly mitigates seller risk and incentivizes owners to offer installment sales benefiting buyers, sellers, and local economies.8
- Access to Capital without Personal Risk:

Unlike SBA loans, BSTC doesn't require invasive collateralization of personal assets or punitive personal guarantees. Independent buyers gain critical access to capital without risking family homes or personal finances, dramatically expanding entrepreneurship opportunities.6

• Fiscal Responsibility and Revenue Neutrality:

BSTC is structured strategically within the existing tax framework. Defaults trigger IRS Form 1099-C, generating taxable income for buyers and directly offsetting tax credits to sellers. BSTC thus remains fiscally neutral, sustainable, and accountable—without requiring additional taxpayer investment.

• Proven and Feasible Model:

Historical precedent demonstrates that thoughtfully structured IRS tax credit programs (such as the Research & Development Tax Credit and Opportunity Zones) rapidly gain acceptance and deliver economic impact when clearly guided, transparently administered, and rigorously protected against abuse.

Unlike the outdated, bureaucratic, and restrictive SBA approach, the BSTC model aligns perfectly with modern economic realities. It empowers entrepreneurs, incentivizes local ownership transitions, protects small business legacies, and maintains fiscal integrity through a revenue-neutral design.

BSTC isn't a radical departure—it's an intelligent evolution, leveraging tax incentives strategically to support American entrepreneurship in ways traditional SBA financing simply cannot match.

Ultimately, embracing the BSTC model represents far more than an incremental policy improvement it's an economic imperative. It offers a clear path forward for preserving America's small businesses, ensuring sustainable community vitality, and safeguarding economic resilience nationwide. In our conclusion, we summarize precisely why the BSTC approach is essential for securing the future of small business ownership transitions and community economic health.



Conclusion Securing the Future of America's Small Businesses

America's small businesses are at a critical juncture. With millions of owners reaching retirement age, our economy faces an unprecedented wave of ownership transitions. Relying on outdated SBA financing methods—burdened by restrictive terms, intrusive collateral demands, and bureaucratic hurdles—simply won't address the urgent needs of sellers or buyers. A fresh, market-driven solution is essential to preserving small business legacies, community stability, and America's entrepreneurial spirit.

The Seller-Financed Business Sale Tax Credit (BSTC) Program represents precisely this solution. By strategically leveraging tax policy, BSTC shifts control and liquidity directly into the hands of business owners—where it belongs. It delivers substantial financial protections to sellers, significantly reduces buyer barriers, and preserves the integrity and continuity of the small businesses that form the backbone of our communities.

Critically, BSTC achieves these goals without placing additional burdens on taxpayers or government resources. Through the strategic alignment of tax credits and IRS Form 1099-C reporting upon defaults, BSTC remains fiscally neutral, ensuring sustainability and accountability. Robust safeguards—including stringent documentation, mandatory joint verification, transparent public reporting, and severe penalties for fraud—further reinforce the integrity, reliability, and resilience of this innovative program.

BSTC Delivers Tangible, Powerful Benefits Across the Board:

- For Sellers:
 - o Comprehensive protection against buyer defaults through substantial refundable tax credits.
 - o Immediate reduction of upfront tax burdens via preferential capital gains treatment.
 - o Greater flexibility and control in structuring transactions aligned with their unique goals and values.
- For Buyers:
 - o Unprecedented access to capital without burdensome bank collateral requirements or personal guarantees.
 - o Increased entrepreneurial opportunities, fostering innovative and sustainable small business ownership.
 - o Simplified, transparent transaction processes enabling smooth business transitions.
- For the Economy and Communities:

- o Creation of a vibrant, efficient, and truly market-driven ecosystem for small business transitions.
- o Preservation and strengthening of small business legacies, supporting economic stability, job creation, and community vitality.
- o Significant reduction in reliance on government guarantees and bureaucratic financing, shifting responsibly towards a sustainable private-market solution.

BSTC isn't merely a proposal—it's an economic imperative. The policy represents a strategic, fiscally responsible, and market-oriented pathway to revitalizing American entrepreneurship. Through its thoughtful design, powerful incentives, and robust safeguards, BSTC ensures a future where small businesses not only succeed but flourish.

Now is the time for action. By embracing the Seller-Financed Business Sale Tax Credit Program, we can secure the future of America's small businesses, empower entrepreneurs, protect local communities, and strengthen our nation's economic foundation for generations to come.

James Barchiesi

James Barchiesi is the Executive Chairman and founder of Polymath Partners, an integrated professional services firm dedicated to transforming how business owners navigate complex financial, legal, and investment decisions. Since establishing Polymath in 2018, James has consistently pioneered solutions designed specifically to empower entrepreneurs and small-business owners, helping them optimize liquidity, enhance tax efficiency, and successfully transition their businesses to future generations or new ownership.



Under his leadership, Polymath launched **DealShield™**, an innovative, proprietary approach that has fundamentally

reshaped the way private business owners manage liquidity events. **DealShield™** delivers practical, high-impact strategies that maximize owners' net value, reduce risk, and ensure smooth, secure transitions—even in challenging market environments.

James brings extensive financial, legal, and strategic expertise, backed by a distinguished academic and professional track record. He holds a Bachelor's degree in Political Science, an MBA from the University of Maryland, and an Advanced Diploma in Portfolio Management from New York University. Additionally, he is a licensed Investment Adviser Representative and is currently pursuing his Juris Doctor (J.D.), further deepening his capacity to integrate comprehensive financial and legal solutions.

Recognized as a prominent thought leader, James is regularly invited to speak at prestigious venues, including Wharton's Conquering Consulting Speaker Series and the Thomson Reuters TrustLaw Innovation Conference. His presentations consistently emphasize turning complex financial, legal, and operational challenges into clear opportunities for growth, profitability, and long-term business stability.

Beyond Polymath Partners, James has demonstrated an enduring commitment to community impact and public service. His experience includes serving as Executive Director of the ICE Foundation, where he led global initiatives combating human trafficking and facilitating economic opportunities for survivors. His public-sector engagement also includes advisory roles on economic policy and international trade, notably his recent position as Special Advisor to the Curaçao Free Trade Zone shaping policies to attract investment and foster economic growth.

Throughout his career, James Barchiesi has embodied the ideal of a "polymath"—a leader who integrates diverse disciplines to drive innovative solutions. His comprehensive approach uniquely positions him to help small businesses navigate today's complex economic landscape, guiding them toward sustainable growth, security, and success.

To explore additional insights and publications by James, please visit polymath-partners.com/blog.



About Polymath Partners

Polymath Partners simplifies business ownership by seamlessly integrating legal, financial, and investment expertise into practical, powerful solutions. Specializing in exit planning, Polymath transforms complex business challenges into strategic opportunities—empowering entrepreneurs to optimize value, confidently navigate transitions, and secure lasting legacies.



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